		2013/14	2014/15	2015/16	2016/17
		ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
		£'000	£'000	£'000	£'000
CASH BASE BUDGET RE	QUIREMENT	13,727	14,303	12,636	13,289
Cash Movements:					
Other Virements (Transfer bel	ow the line)		38		
F F N	Pay Pensions Pensions Rate Adj. Ion-Pay Contractual Income	71 64 0 106 195 (12)	86 67 33 (32) 221 70	83 16 116 36 208 31	254 15 117 39 189 28
Increments Volume Expenditure Volume Income Savings Identified 2011/12 Savings Achieved for 2012/13 Additional Savings Achieved for 2012/13 Mainstream Growth Items 2012/13 (recurrent) Growth Items 2012/13 & 2013/14 Growth Items 2012/13 (Non-recurrent) Base Budget Review Savings 2013/14 Transformation Strategy Savings 2013/14 Mainstream Growth Items in 2013/14 and in 2014/15 Growth Items 2013/14 to 2015/16 One-Off Non-Recurrent Growth 2013/14 PCSO's Car Parking Tariffs Mainstreaming of 3 Posts Market Walk - Net Income/Equalisation Account Review of Property Contract Base Budget Review Savings 2014/15 Transformation Strategy Savings 2014/15		67 (133) 128 (4) (2) (6) (93) 0 (445) (133) (537) 80 235 994	41 176 (16) (2) 0 0 (65) 0 0 (235) (994) (297) 100 80 (442) (35) (94) (367)	19 (61) 134 0 0 0 0 0 0 40 0 0 0 0 40 0 42 (12)	4 20 31 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
DIRECTORATE CASH BU	DGETS	14,303	12,636	13,289	13,987
Contingency: - Management of the Establishment - Other Corporate Savings Targets		(200)	(130) 0	(130) 0	(130) 0
Directorate & Corporate Budgets		14,103	12,506	13,159	13,857
Net Financing Transactions: - Net Interest/Premiums/Discounts - MRP less Commutation Adjustment sub total		(45) 346 <b>301</b>	16 341 <b>357</b>	(17) 384 <b>366</b>	6 425 <b>430</b>
TOTAL EXPENDITURE		14,404	12,864	13,525	14,287

	2013/14 ESTIMATE	2014/15 ESTIMATE	2015/16 ESTIMATE	2016/17 ESTIMATE
Finance d Don	£'000	£'000	£'000	£'000
Financed By:	(F.040)	<b>(5.000)</b>	(5.005)	(5.050)
Council Tax - Borough	(5,810)	(5,898)	(5,925)	(5,952)
Grant for freezing Council Tax in 2013/14	(65)	0	0	0
Potential Grant for freezing Council Tax in 2014/15	0	(66)	(66)	0
Potential Grant for freezing Council Tax in 2015/16	0	0	(65)	0
Parish Precepts	568	530	530	530
Council Tax Parishes	(530)	(530)	(530)	(530)
Revenue Support Grant	(3,862)	(2,999)	(2,051)	(1,824)
Baseline Funding Level	(2,569)	(2,619)	(2,692)	(2,569)
Estimated Growth in Business Rates Retained	(171)	(171)	(674)	(674)
New Homes Bonus 2011/12 & 2012/13	(1,044)	(1,044)	(1,044)	(1,044)
New Homes Bonus 2013/14	(739)	0	0	0
Additional New Homes Bonus (Top-Sliced)	(22)	0	0	0
New Burdens Grant	(16)	(16)	0	0
Council Tax Transition Grant	(20)	0	0	0
Collection Fund (Surplus)/Deficit - Council Tax	(77)	(27)	(7)	(7)
` ' /	(11)	(21)	(1)	(1)
Collection Fund (Surplus)/Deficit - Business Rates	0	(22)	(20)	(40)
Transfers to/(from) Earmarked Reserves	68	(63)	(39)	(19)
Transfer to/(from) General Balances	(115)	0	0	0
TOTAL FINANCING	(14,404)	(12,903)	(12,563)	(12,089)
Sub Total - Net Expenditure/(Income)	0	(40)	962	2,198
Net Expenditure/(Income) in Year	0	0	1,002	1,196
Recurring New Investments				
Meals on Wheels service (Appendix C and C1)		30		
		10		
Apprentices - Living Wage - Pay Policy (Appendix A2)  Net Expenditure/(Income)		0	962	2,198
Below the line items not in the base budget:				•
•	(000)	(000)	(000)	(000)
New Homes Bonus 2011/12 New Homes Bonus 2012/13	(302)	(302)	(302)	(302)
New Homes Bonus 2012/13 New Homes Bonus 2013/14	(742) (739)	(742) (739)	(742) (739)	(742) (739)
New Homes Bonus 2014/15	` ′	(847)	(847)	(847)
New Homes Bonus 2015/16	-	(047)	(650)	(650)
New Homes Bonus 2016/17	-		(030)	(650)
New Homes Bonus Receivable	(1,783)	(2,630)	(3,280)	(3,930)
Use of New Homes Bonus in Base Budget	1,783	1,044	1,044	1,044
New Homes Bonus Available Balance	-	(1,586)	(2,236)	(2,886)
Use of NHB for 2013/14 3 year Growth Items in 2015/16	_	235	235	(2,000)
Use of NHB for 2014/15 2 year Growth Items in 2015/16	-	-	363	_
Use of New Homes Bonus for PCSO's	-	297	297	297
			=3:	==.
New Homes Bonus Available Balance	-	(1,054)	(1,341)	(2,589)
New Homes Bonus Available Balance  Business Rate Retention estimated in 2014/15	-	(1,054) (503)	(1,341)	(2,589)

## Analysis of Budget Variations 2014/15 - 2016/17

	2013/14	2014/15	2015/16	2016/17
	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
	£'000	£'000	£'000	£'000
Key Assumptions		2014/15	2015/16	2016/17
Increase in Council Tax		0%	0%	0%
Grant for freezing Council Tax in 2014/15 and 2015/16		£66k	£131k	£0k
Reduction in Government Grant Settlement (AEF)		£878k	£875k	£350k
Profiled Reduction in Grant Settlement		-13.5%	-15.6%	-7.4%
New Homes Bonus receipts 2011/12 & 2012/13		£1,044k	£1,044k	£1,044k
New Homes Bonus estimated receipts from 2013/14		£1,609k	£2,236k	£2,886k
Net Financing of Market Walk		£1,011k	£1,011k	£1,011k
Business Rates Retention Scheme		£0k	£503k	£503k
Future Service Pension Rate		11.1%	11.1%	11.1%
Pension Fund deficit recovery		£710k	£832k	£956k
Supporting People Income from LCC		£156k	£147k	£138k
Pay Award		1%	1%	1%